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# GA-SEGONYANA LOCAL MUNICIPALITY

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2019/2020

SERVICE DELIVERY BUDGET AND  
IMPLEMENTATION PLAN  
(SDBIP)

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**The Service Delivery Budget and Implementation Plan  
Ga-Segonyana Local Municipality  
2019-2020**



**Cllr. Neo Masegela**

**Mayor: Gasegonyana Local Municipality**

Municipal Manager of Ga-Segonyana Local Municipality hereby certifies that the Service and Budget Implementation Plan had been prepared and submitted to the Mayor in terms of Section 53(1) (C) (ii) of the Municipal Finance Management Act 56 of 2003.

The Service Delivery and Budget Implementation Plan have been submitted to the Mayor on the of 27<sup>th</sup> of June 2019 and acknowledge receipt as signed below.

A handwritten signature in black ink, appearing to read 'Neo Masegela', written over a horizontal line.

Neo Masegela

Mayor: Ga-Segonyana Local Municipality

## 1.Introduction

The inception of the new council in 2016 marks another five years of a partnership between the municipality with both the administrative and political component and the broader communities under our jurisdiction. Ga-Segonyana Local Municipality as a third tier of government is at the coal-face of service delivery.

The SDBIP is a detailed one-year plan of the municipality that gives effect to the IDP and Budget of the municipality; it further finds expression in realising the vision and objectives of the municipality. Council and management held its first Strategic Plan of this inaugural Council and developed the New Plan of Action and Vision which reads “Progressive sustainable development. Ga-Segonyana – the stream of life.”

It is against this backdrop that service delivery to our constituencies and sustainable development will be key priorities mandates for the coming five-year term of this council. To ensure that the latter is implemented optimally the executive need to play an oversight role in ensuring that performance targets and timelines are met and adhered to, hence the development of the SDBIP.

The SDBIP will assist the executive, council and the community in their respective oversight responsibilities, in ensuring the service delivery performance to our community is done timeously. The approval and implementation of this SDBIP will serve as a “contract” between administration, council and the community to deliver on the services outlined in the SDBIP and to manage the finances of the Municipality in a transparent and accountable manner

## 2.Legislative Frameworks

The Municipal Finance Management Act (Act 56 of 2003) (MFMA) provides the frames within which the SDBIP and Performance Agreements (PA) must be submitted for consideration.

Section 69(3)(a) and (b) provides that the Municipal Manager must no later than 14 days after the approval of an Annual Budget submit to the Mayor a draft SDBIP for the financial year and Performance Agreements in terms of Section 57(1)(b) of the Municipal Systems Act. Chapter 8 of the MFMA requires that the Accounting Officer must submit the draft SDBIP to the Mayor within 14 days of the budget being approved as well as the drafts Performance Agreements required in the Municipal Systems Act. The Performance Agreements must be signed within a reasonable time after the appointment of the Municipal Manager or the Manager directly accountable to the Municipal Manager and thereafter within a month of the beginning of the financial year of the municipality.

In terms of Chapter 7 of the MFMA, the Mayor must “take all reasonable steps” to ensure that the SDBIP is approved within 28 days after the approval of the budget and that the SDBIP is made public no later than 14 days after that. The implementation and monitoring of the SDBIP is set out in Section 54 which details the responsibilities of the

Mayor with regard to budgetary control and the early identification of financial problems. It states that whenever a budget monitoring report is received under Section 71 MFMA, the Mayor must check whether the budget is implemented in accordance with the SDBIP. In the event it is decided to amend the SDBIP, any revisions to the service delivery targets and performance indicators made with the approval of council following an adjustments budget. The Mayor must issue instructions to the Accounting Officer to ensure that the budget is implemented in terms of the SDBIP. Thereafter the revised SDBIP must be promptly made available to the public.

The purpose of this SDBIP is to ensure that municipal budgets are based on the municipal Integrated Development Plans and focused on the delivery of services to the local communities and to make it easy to measure and review the performance of the municipality.

### 3. Municipal Overview

The Ga-Segonyana Local Municipality is a Category B municipality situated within the John Taolo Gaetsewe District in the Northern Cape Province. It is one of the three municipalities that make up the district, accounting for 16% of its geographical area. It originated as a cross-boundary municipality that straddled the North West and Northern Cape Provinces. It was established in 2000 through the amalgamation of the Kuruman and Mothibistad Municipalities. The area is also administered through a traditional authority system with two paramount chiefs and headmen. The economy of the municipality is reliant on mining, tourism sector and agriculture therefore the municipality depends on underground water supply for its domestic, agricultural and commercial demand and use.

#### **Vision**

“Progressive sustainable development. Ga-Segonyana – the stream of life”

#### **Mission**

“Ensuring the delivery of quality and affordable services, in a sustainable manner that enhances good governance, equity and accountability to the people of Ga-Segonyana”

## 4. Strategic Map

A strategy map creates a picture of the strategy of the Municipality. It depicts the strategic goals in support of the main strategies in terms of different perspectives based upon the Balanced Scorecard (BSC) methodology as developed by Kaplan and Norton, namely the learning and growth perspective, institutional perspective, the financial and the customer perspectives as articulated as a measurement system. This step-in strategy formulation acts as the integration of strategy and operational planning.

The strategy map leads to the development of scorecards at different levels that will be used as the measurement and management tool to ensure achievement of the vision, vision, goals and outcomes of the strategy. In this way, the municipality can ascertain whether it has made any progress towards attainment of its strategies.

An outcome simply means realising end-results of an activity or task. Under the context at hand, an outcome will further give reference to planning backwards from the outcome that one needs to achieve to how best to achieve it. It starts with identifying what outcome must be achieved to improve lives and then working out what outputs will ensure we achieve it, what activities we must do to achieve the outputs and what resources are needed to achieve the activities. Outcomes based planning means planning backwards from the outcome we need to achieve to how best to achieve it.

The outcomes articulated in the diagram below were outlined with an aim to develop programmes and operational strategies to possibly bridge the gap that existed between the key priority areas and strategic goals.

The strategy map of Ga-Segonyana Local Municipality is articulated in the diagram below:

PERSPECTIVES	STRATEGIC GOALS	OUTCOMES
Community Satisfaction Perspective	<b>C1: Foster participative cohesion and collaboration</b>	CI: Active Citizenship
Financial Perspective	<b>F1: Create a conducive environment for prosperous businesses investment</b> <b>F2: Enhance revenue and financial management</b>	F1: Employability F2: Financial Sustainability
Institutional Processes Perspective	<b>I1: Develop and maintain infrastructural and community services</b> <b>I2: Plan for sustainable growth</b> <b>I3: Improve internal control and management systems</b>	I1: Improved lives I2: Sustainable communities I3: Sound Governance
Learning and Growth Perspective	<b>L1: Attract, develop and retain human capital</b>	L1: Increased productivity

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## 5. Service Delivery Objectives, Key Performance Indicators and targets

The service delivery objectives, key performance indicators and targets related to each key performance area (KPA) follow in the tables below:

Key Performance Area: Institutional Development and Organisational Development								Quarterly Targets				Annual Budget	Portfolio of Evidence
Strategic Goal	Objectives	Directorate	Key Performance Indicator	KPI Type	Unit of Measurement	Baseline	Annual Target	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter		
Municipal Capacity and Infrastructure Development	To integrate management system in order to provide consolidated and accurate information	Corporate Services	KPI 1 Number of fraud and corruption prevention awareness campaign conducted by the 30 June 2020	Output	Number	1	2	1		1		Operational	Attendance Registers, agenda and the programme
			KPI 2 Total number of litigation cases attended to expressed as a % of total number of litigations submitted by 30 June 2020	Output	%	2 reports on number of litigations submitted to the Accounting Officer	80%	80%	80%	80%	80%	R3 918mil	Summary reports and case documents
			KPI 3 Number of contracts/SLAs signed expressed as % of the total number of service providers appointed by 30 June 2020	Output	%	100%	100%	100%	100%	100%	100%	100%	Operational

Key Performance Area: Institutional Development and Organisational Development								Quarterly Targets				Annual Budget	Portfolio of Evidence
Strategic Goal	Objectives	Directorate	Key Performance Indicator	KPI Type	Unit of Measurement	Baseline	Annual Target	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter		
Municipal Capacity and Infrastructure Development	To integrate management system in order to provide consolidated and accurate information	Corporate Services	KPI 4 Number of lease agreements signed expressed as a% of number of tenants by 30 June 2020	Output	%	54%	100%	100%	100%	100%	100%	Operational	Lease of agreements and List of tenants
			KPI 5 Number of by-laws public awareness campaigns conducted by 31 March 2020	Output	Number	1	1			1		Operational	Attendance register, agenda and copies by-laws
Municipal Capacity and Infrastructure Development	To ensure that the socio- needs of employees are met	Corporate Services	KPI 6 Number of employee wellness campaigns conducted by 30 June 2020	Output	Number	4	2		1		1	R200 thousands	programmes, attendance registers, invitations and Notices
			KPI 7 Number of employment equity reports submitted to the Department of labour by the 15 <sup>th</sup> of January 2020	Output	Number	1	1			1		Operational	Employment Equity Report and acknowledgement letter Department of Labour



Key Performance Area: Institutional Development and Organisational Development								Quarterly Targets				Annual Budget	Portfolio of Evidence
Strategic Goal	Objectives	Directorate	Key Performance Indicator	KPI Type	Unit of Measurement	Baseline	Annual Target	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter		
Municipal Capacity and Infrastructure Development	To ensure labour peace and productivity by maintaining continuous engagements with staff or organised labour	Corporate Services	KPI 8 Number of works skill plan developed and submitted to LGSETA by 30th April 2020	Output	Number	1	1				1	Operational	Work Skills Plan Report and acknowledgement letter from LGSETA
			KPI 9 Number of employees trained by 30 June 2020	Output	Number	85	108				108	R500 thousands	Annual Training Reports
			KPI 10 Number of LLF meetings held by 30 June 2020	Output	Number	4	4	1	1	1	1	Operational	Attendance registers, agenda, minutes
			KPI 11 Number of grievance cases attended to within 30 days expressed as % of grievance cases received by 30 June 2020	Output	%	4 Reports on number of grievance cases attended to	100%	100%	100%	100%	100%	Operational	Grievance forms, attendance registers
			KPI 12 Number of disciplinary cases finalised within 90 days expressed as a % of total disciplinary cases received by 30 June 2020	Output	%	4 reports on disciplinary cases finalised within 90 days	100%	100%	100%	100%	Operational	Disciplinary Hearing report, and attendance registers	

Key Performance Area: Institutional Development and Organisational Development								Quarterly Targets				Annual Budget	Portfolio of Evidence
Strategic Goal	Objectives	Directorate	Key Performance Indicator	KPI Type	Unit of Measurement	Baseline	Annual Target	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter		
Municipal Capacity and Infrastructure Development Municipal Capacity and Infrastructure Development	To ensure that there is a healthy and safe workforce by implementing provisions of the Occupational Health and Safety Act	Corporate Services	<b>KPI 13</b> Number of Occupational Health and Safety Trainings conducted by 30 June 2020	Output	Number	2	2	1		1		Operational	Training manuals, programmes and attendance registers
	Adherence to the skills development Act and related regulations at all times	Corporate Services	<b>KPI 14</b> Number of Section 54A Manager, Section 56 Manager, and Finance officials meeting the minimum competency level expressed as a % of the total number of Section 54A, Section 56 Manager and Finance officials employed by 30 June 2020	Output	%	50%	50%				50%	(Share Budget with KPI 9)	Proof of enrolment and results or qualifications.

Key Performance Area: Institutional Development and Organisational Development								Quarterly Targets				Annual Budget	Portfolio of Evidence
Strategic Goal	Objectives	Directorate	Key Performance Indicator	KPI Type	Unit of Measurement	Baseline	Annual Target	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter		
Municipal Capacity and Infrastructure Development Municipal Capacity and Infrastructure Development	To support the flow and access of information and develop and maintain ICT infrastructure	Corporate Services	KPI 15 Number of ICT queries/Incidents attended to within 24 hours expressed as a % of total number of requests received by 30 June 2020	Output	%	90%	100%	100%	100%	100%	100%	Operational	ICT queries/incident register and Support tickets Incident Management report
			KPI 16 Number of ICT queries/Incidents resolved within 72 hours expressed as a % of total number of incidents/quires attended to by 30 June 2020	Output	%	70%	90%	90%	90%	90%	90%	Operational	Exception reports
			KPI 17 Number of ICT security breaches that occurred by 30 June 2020	Output	Number	0	0	0	0	0	0	Operational	Screenshots of uploads, Log of uploads, submission register and a list of MFMA/MSA documents uploaded

Key Performance Area: Institutional Development and Organisational Development								Quarterly Targets				Annual Budget	Portfolio of Evidence
Strategic Goal	Objectives	Directorate	Key Performance Indicator	KPI Type	Unit of Measurement	Baseline	Annual Target	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter		
Municipal Capacity and Infrastructure Development Municipal Capacity and Infrastructure Development	To support the flow and access of information and develop and maintain ICT infrastructure	Corporate Services	KPI 18 Reports on MFMA/MSA documents uploaded on the Municipal website 30 June 2020	Output	Number	4 reports	4 reports	1	1	1	1	Operational	Incident Management report
	To develop and maintain centralised records management system		KPI 19 Number of records storage inspections conducted by registry by 30 June 2020	Output	Number	0	4 inspections	1	1	1	1	Operational	Inspection report, Checklist

Key Performance Area: Local Economic Development														
strategic Goal	Objectives	Directorate	Key Performance Indicator	KPI Type	Unit of Measurement	Baseline	Annual Target	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Annual Budget	Portfolio of Evidence	
Create a conducive environment for prosperous investment	To create a platform for economic growth opportunities and job creation through continuous promotion of Ga-Segonyana as an ideal investment destination	Corporate Services	<b>KPI 20</b> Number of informal traders issued with operating licencing expressed as a % of application received by 30 June 2020	Output	%	0	100%	100%	100%	100%	100%	Operational	License approved listing	
			<b>KPI 21</b> Number of businesses inspected for compliance by 30 June 2020	Output	Number	149	160	40	40	40	40	Operational	Inspection register	
			<b>KPI 22</b> Number of SMMEs trainings held by 30 June 2020	Output	Number	4	4	1	1	1	1	Operational	Programmes and attendance register	
			<b>KPI 23</b> Revenue generated from the Caravan Park by 30 June 2020	Output	R	R 221 045.00	R300 000.00					R 3000 000.00	Operational	Proof of payments and reports, Visitors' register
			<b>KPI 24</b> Revenue generated from the 1st eye by 30 June 2020	Output	R	R 112 944.00	R 150 000.00					R 150 000.00	Operational	Proof of payments and reports,

Key Performance Area: Local Economic Development													
strategic Goal	Objectives	Directorate	Key Performance Indicator	KPI Type	Unit of Measurement	Baseline	Annual Target	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Annual Budget	Portfolio of Evidence
Create a conducive environment for prosperous investment	To create a platform for economic growth opportunities and job creation through continuous promotion of Ga-Segonyana as an ideal investment destination	Corporate Services	KPI 25 Revenue generated from the Municipal halls by 30 June 2020	Output	R	R 108 078.00	R 70 000.00				R 70 000.00	Operational	Proof of payments and reports, Visitors' register
			KPI 26 Number of tourism awareness campaigns conducted by 30 June 2020	Output	Number	4	8	2	2	2	2	Operational	Programmes and attendance register

Key Performance Area: Good Governance and Public Participation														
strategic Goal	Objectives	Directorate	Key Performance Indicator	KPI Type	Unit of Measurement	Baseline	Annual Target	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Annual Budget	Portfolio of Evidence	
Foster Participative Cohesion and Collaboration	Dissemination of information to the community and stakeholders on daily issues that affect community on the grounds and when needed	Corporate Services	KPI 27 Number of external newsletters developed and published by 30 June 2020	Output	Number	0	2	1		1		R1 327mil	2 copies of external newsletter	
			KPI 28 Number of internal newsletters developed by 30 June 2020	Output	Number	4	4	1	1	1	1	Operational	4 copies of internal newsletters	
	Annually allow communities to make inputs on service delivery issues	Corporate Services	KPI 29 Number of Imbizos held by 30 June 2020	Output	Number	0	1		1			R1 860mil	Programmes and attendance register	
	To promote and implement special projects.	Corporate Services	KPI 30 Number of children's programmes held by 30 June 2020	Output	Number	4 programmes held	4	4	1	1	1	1	Operational	Programmes and attendance register
			KPI 31 Number of HIV/AIDS programmes held by 30 June 2020	Output	Number	4 programmes held	4	4	1	1	1	1	Operational	Programmes and attendance register

Key Performance Area: Good Governance and Public Participation													
strategic Goal	Objectives	Directorate	Key Performance Indicator	KPI Type	Unit of Measurement	Baseline	Annual Target	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Annual Budget	Portfolio of Evidence
Foster Participative Cohesion and Collaboration	To promote and implement special programs.	Corporate Services	<b>KPI 32</b> Number of youth programmes held by 30 June 2020	Output	Number	4 programmes held	4	1	1	1	1	Operational	Programmes and attendance register
			<b>KPI 33</b> Number elderly person's programmes held by 30 June 2020	Output	Number	4 programmes held	4	1	1	1	1	Operational	Programmes and attendance register
			<b>KPI 34</b> Number of gender awareness programmes held by 30 June 2020	Output	Number	4 programmes held	4	1	1	1	1	Operational	Programmes and attendance register
			<b>KPI 35</b> Number of disability wellness programme held by 30 June 2020	Output	Number	4 Programmes held	4	1	1	1	1	Operational	Programmes and attendance register
			<b>KPI 36</b> Number of youth council meetings held by 30 June 2020	Output	Number	4 Youth council meetings held	4	1	1	1	1	Operational	Programmes and attendance register



Key Performance Area: Good Governance and Public Participation													
strategic Goal	Objectives	Directorate	Key Performance Indicator	KPI Type	Unit of Measurement	Baseline	Annual Target	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Annual Budget	Portfolio of Evidence
Foster Participative Cohesion and Collaboration	Continuously allow communities to make inputs on service delivery issues through ward committees	Corporate Services	KPI 37 Number of meetings held per ward committee by 30 June 2020	Output	Number	12 meetings per ward committee	12 meetings per ward committee	3 meetings per ward committee	3 meetings per ward committee	3 meetings per ward committee	3 meetings per ward committee	Operational	minutes and attendance register
			KPI 38 Number of capacity training conducted for ward committee members by 30 June 2020	Output	Number	1	1				1	Operational	Programmes and attendance register

Key Performance Area: Basic Service Delivery and Infrastructure Development								Quarterly Targets				Annual Budget	Portfolio of Evidence
Strategic Goal	Objectives	Directorate	Key Performance Indicator	KPI Type	Unit of Measurement	Baseline	Annual Target	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter		
Develop and maintain infrastructural community services	To continuously comply to national building act and regulations	Infrastructure Services	<b>KPI 39</b> % of building completion certificates issued within 30 days by 30 June 2020	Output	%	4 reports on building completion certificates issued	100% of applications received for building completion certificates	100%	100%	100%	100%	operational	Building plans applications and building completion certificates
			<b>KPI 40</b> Number of notices served expressed as a % of contraventions reported by 30 June 2020	Output	%	1 report on building contraventions notices served. (15 contravention notices served)	100% of contraventions reported	100%	100%	100%	100%	operational	Contravention report register, notices served
			<b>KPI 41</b> Number of building plans assessed within 30 days expressed as a % of total applications received by 30 June 2020	Output	%	19 building plans assessed within 30 days	100% of applications	100%	100%	100%	100%	operational	Building plans, building plans application register and proof of assessment

Key Performance Area: Basic Service Delivery and Infrastructure Development								Quarterly Targets				Annual Budget	Portfolio of Evidence
Strategic Goal	Objectives	Directorate	Key Performance Indicator	KPI Type	Unit of Measurement	Baseline	Annual Target	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter		
Develop and maintain infrastructural community services	Provision of basic level of services to households	Infrastructure Services	<b>KPI 42</b> Number of households provided with electricity connections expressed as a % of applications received by 30 June 2020	Output	%	1 report	100% of applications	100%	100%	100%	100%	R101 548mil	Application forms, proof of connection
	To upgrade 35.85k main gravel roads to paved standard by 2022		<b>KPI 43</b> Number of km of newly surfaced/paved roads completed by 30 June 2020	Output	Number	3.8 km	8.76km				8.76km	R31 941mil	Completion certificates, last payment certificate and GPS coordinates
	To promote infrastructure development		<b>KPI 44</b> Number of community halls completed by 30 June 2020	Output	Number	Sedibeng community hall constructed by June 2020	1	1				R1 897mil	Completion certificates, last payment certificate and GPS coordinates
	To supply at least basic water services to all households in the municipal area.		<b>KPI 45</b> Number of water sources developed and completed by 30 June 2020	Output	Number	3	3 boreholes				3boreholes	R13 121mil	Completion certificates, last payment certificate and GPS coordinates

Key Performance Area: Basic Service Delivery and Infrastructure Development								Quarterly Targets				Annual Budget	Portfolio of Evidence
Strategic Goal	Objectives	Directorate	Key Performance Indicator	KPI Type	Unit of Measurement	Baseline	Annual Target	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter		
Develop and maintain infrastructural community services	To supply at least basic water services to all households in the municipal area.	Infrastructure Services	KPI 46 Number of km of Potable water pipelines laid by 30 June 2020		Km	0km	36.3km				36.3km	(share budget with KPI 48)	Completion certificates, last payment certificate and GPS coordinates
			KPI 47 Number of new prepaid water stand pipes installed		Number	140	140				140	R2mil	Completion certificates, last payment certificate and GPS coordinates
			KPI 48 Number of water tanks (reservoirs) constructed by 30 June 2020		Number	2	2					R80 353mil	Completion certificates, last payment certificate and GPS coordinates
	To provide at least RDP standard and sanitation to all communities by 2022		KPI 49 Number of new households provided with basic level of sanitation (VIP Toilets) by 30 June 2020	Output	Number	724 new households provided with access to basic level of sanitation	250				250	R8 918mil	Beneficiary list, Happy letters and GPS coordinates
	To supply at least basic waste water management services to all households in the municipal area.		KPI 50 Number of households provided with full water borne sewer expressed as a % of the total number of applications received by 30 June 2020	Output	%	4 reports on number of new households provided with water borne (4 households were connected)	100%	100%	100%	100%	100%	R8 119mil	Application forms, proof of installation

Key Performance Area: Basic Service Delivery and Infrastructure Development								Quarterly Targets				Annual Budget	Portfolio of Evidence
Strategic Goal	Objectives	Directorate	Key Performance Indicator	KPI Type	Unit of Measurement	Baseline	Annual Target	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter		
Develop and maintain infrastructural community services	To supply at least basic water services to all households in the municipal area.	Infrastructure Services	<b>KPI 51</b> Number of households provided with new water yard connection by the municipality expressed as a % of applications received by 30 June 2020	Output	%	2 reports on yard connections done by the municipality (3-yard connections by municipality)	100%	100%	100%	100%	100%	R7 500mil	Application forms, proof of installation
			<b>KPI 52</b> Report on number of households provided with new water yard connection by 30 June 2020	output	Number	4 reports	1 report on number of households provided with water yard connections by 30 June 2020				1	R25mil	Report on water yard connections from Sedibeng
			<b>KPI 53</b> Report on number in-situ houses constructed by the Department of COGHSTA by 30 June 2020	Output	Number	1 report	1 report on number in-situ houses constructed by the Department of COGHSTA by 30 June 2020				1		Report on in-situ housing

Key Performance Area: Basic Service Delivery and Infrastructure Development								Quarterly Targets				Annual Budget	Portfolio of Evidence
Strategic Goal	Objectives	Directorate	Key Performance Indicator	KPI Type	Unit of Measurement	Baseline	Annual Target	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter		
Create a conducive environment for prosperous business investment	To supply at least basic water services to all households in the municipal area.	Infrastructure Services	<b>KPI 54</b> Average blue drop water quality standard achieved (at least 70%) by 30 June 2020	Output	%	11 laboratory reports for water quality samples taken at source at point of use	70%	70%	70%	70%	70%	operational	Copies of lab reports
	To ensure and Inspectorate the implementations of by-laws		<b>KPI 55</b> Number of audits on outdoor advertising conducted by 30 June 2020	Output	Number	1	1 outdoor audit advertising				1 outdoor audit advertising	operational	Outdoor advertising Audit Report
	<b>Key Performance Area: Local Economic Development</b>												
	To create a platform for economic growth opportunities and job creation through continuous promotion of Ga-Segonyana as an ideal investment destination		<b>KPI 56</b> Number of EPWP Jobs created by 30 June 2020	Output	Number	422	278				278	R1 274mil	Copies of employment contracts

Key Performance Area: Basic Service Delivery and Infrastructure Development								Quarterly Targets				Annual Budget	Portfolio of Evidence
Strategic Goal	Objectives	Directorate	Key Performance Indicator	KPI Type	Unit of Measurement	Baseline	Annual Target	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter		
Develop and main infrastructural and community services	To establish fully functional disaster centre by 2020	Infrastructure Services	<b>KPI 57</b> Number of emergency incidents attended to within an hour expressed as a % of incidents reported by 30 June 2020	Output	%	80%	100%	100%	100%	100%	100%	operational	Incident register and incident report
			<b>KPI 58</b> Number of business premises inspections conducted expressed as a % of request received (hazardous premises and fire safety) by 30 June 2020	Output	%	100%	100%	100%	100%	100%	100%	100%	operational
Develop and main infrastructural and community services	Ensure ongoing accessibility to reading and learning material and provide enabling environment for studies	Community Services	<b>KPI 59</b> Number of participants attending library programmes by 30 June 2020	Output	Number	384	480	120	120	120	120	R8 256mil	Attendance registers and Reports

Key Performance Area: Basic Service Delivery and Infrastructure Development								Quarterly Targets				Annual Budget	Portfolio of Evidence
Strategic Goal	Objectives	Directorate	Key Performance Indicator	KPI Type	Unit of Measurement	Baseline	Annual Target	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter		
Develop and main infrastructural and community services	To continuously ensure that vehicles are road worthy and regulate vehicle and driver's licenses in an efficient and professional manner		<b>KPI 60</b> Total fines paid expressed as a % of total fines issued by 30 June 2020	Output	%	50%	60%	60%	60%	60%	60%	operational	Fines issued listing, Tickets issued (To be available), receipts listing
			<b>KPI 61</b> Number of appointments for learners' licenses by 30 June 2020	Output	Number	5590	5600	1400	1400	1400	1400	operational	E-natis report
			<b>KPI 62</b> Number of appointments for driver's licenses by 30 June 2020	Output	Number	1516	1632	408	408	408	408	operational	E-natis report
			<b>KPI 63</b> Number of appointments for road worthy tests of vehicles by 30 June 2020	Output	Number	1870	1680	420	420	420	420	operational	Appointments register
			<b>KPI 64</b> Number of road blocks conducted by 30 June 2020	Output	Number		4	1	1	1	1	operational	Warrant of arrest, Ticket fines.



Key Performance Area: Basic Service Delivery and Infrastructure Development								Quarterly Targets				Annual Budget	Portfolio of Evidence
Strategic Goal	Objectives	Directorate	Key Performance Indicator	KPI Type	Unit of Measurement	Baseline	Annual Target	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter		
Develop and main infrastructural and community services	To provide weekly kerbside waste removal services to residential, schools, industrial and commercial sites (3 times a week) in Kuruman town, Wrenchville and Mothibistad.	Community Services	KPI 65 Number of security reports submitted to Council by 30 June 2020	Output	Number	4	4	1	1	1	1	operational	Council resolution.
			KPI 66 Number of households provided with door-to-door waste collection by 30 June 2020	Output	Number	4983 households in wards 1, 3 and 13 with access to minimum standard of refuse removal	4900	4900	4900	4900	4900	operational	Drivers log registers, control levy sheets, weekly schedules.

Key Performance Area: Financial Viability and accountability								Quarterly Targets				Annual Budget	Portfolio of Evidence
Strategic Goal	Objectives	Directorate	Key Performance Indicator	KPI Type	Unit of Measurement	Baseline	Annual Target	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter		
Enhance revenue and financial management	To compile a funded and realistic budget annually for approved by Council by the end of May each year.		<b>KPI 67</b> 2019/2020 adjustment budget submitted to council for approval by the 28th of February 2020	Output	Date	2018/2019 adjustment budget	Submission by 28 of February 2020			2019/2020 adjustment budget submitted to council for approval on or before 28 of February 2020		operational	Adjustment Budget and Council Resolution
			<b>KPI 68</b> 2020/2021 draft budget tabled to council by end of council by the 31st of March 2020	Output	Date	Submission by 31st of March 2020	Submission by 31st of March 2020			2020/2021 draft budget tabled to council		operational	Draft Budget and Council Resolution
			<b>KPI69</b> 2021/2022 budget tabled to council by end of council by the 31st of May 2020	Output	Date	2019/2020 budget submitted to Council for approval by end of May 2020	Submission by the 31st of May 2020			2020/2021 budget submitted to Council for approval by end of May 2019		operational	Budget and Council Resolution
			<b>KPI 70</b> Number of performance and budget reports submitted to council by June 2020	Output	Date	4 reports	4	1	1	1	1	operational	Section 52 (d) reports and council resolution

Key Performance Area: Financial Viability and accountability								Quarterly Targets				Annual Budget	Portfolio of Evidence	
Strategic Goal	Objectives	Directorate	Key Performance Indicator	KPI Type	Unit of Measurement	Baseline	Annual Target	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter			
Enhance revenue and financial management	To compile a funded and realistic budget annually for approved by Council by the end of May each year.		<b>KPI 71</b> Number of section 71 reports submitted within 10 days after a month by 30 June 2020	Output	Number	12 reports	12	3	3	3	3	Operational	Section 71 reports, proof of submission to the Mayor and provincial treasury and acknowledgment of receipts from the Mayor	
			<b>KPI 72</b> Annual Financial Statements submitted to the Auditor General by the 31st of August 2020	Output	Date	2017/2018 AFS submitted to AG by 31 <sup>st</sup> August 2018	AFS submitted to AG by the 31st of August 2019	Annual financial Statements submitted to the Auditor General					R12mil	Copy of the AFS and acknowledgment letter
			<b>KPI 73</b> Quarterly reports on Municipal Property Rates Act submitted to council by 30 June 2020	Output	Number	4 reports	4 reports on MPRA submitted to council	1	1	1	1	Operational	MPRA reports and council resolution	

Key Performance Area: Financial Viability and accountability								Quarterly Targets				Annual Budget	Portfolio of Evidence
Strategic Goal	Objectives	Directorate	Key Performance Indicator	KPI Type	Unit of Measurement	Baseline	Annual Target	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter		
Enhance revenue and financial management	To promote Financial Viability and accountability	BTO	<b>KPI 74</b> Receipts from debtors expressed as a % of total revenue for the period from 1 July 2019 to 30 June 2020	Output	%	88% <b>To collect 80% of outstanding debt by 2022.</b>	90%	90%	90%	90%	90%	operational	List of debtors' receipts, Revenue Report Control levy summary
			<b>KPI 75</b> Number of supplementary valuations conducted by the 30th of June 2020	Output	Number	1 supplementary valuation conducted	1				1	operational	Supplementary valuations roll
			<b>KPI 76</b> Number of indigents registered by 30th June 2020	Output	Number	3138	3500				3500	operational	Indigent register
			<b>KPI 77</b> Unauthorised expenditure expressed as a % of total expenditure by 30th June 2020	Output	%	10%	8%				8%	operational	Unauthorised expenditure register and section 52(d) reports

Key Performance Area: Financial Viability and accountability								Quarterly Targets				Annual Budget	Portfolio of Evidence
Strategic Goal	Objectives	Directorate	Key Performance Indicator	KPI Type	Unit of Measurement	Baseline	Annual Target	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter		
Enhance revenue and financial management	To promote Financial Viability and accountability	BTO	<b>KPI 78</b> Irregular expenditure expressed as a % of total expenditure on new appointments by 30th June 2020	Output	%	25%	20%				20%	operational	Irregular expenditure register and section 52(d) reports
			<b>KPI 79</b> Fruitless expenditure expressed as a % of total expenditure by 30th June 2020	Output	%	%	2%				2%	operational	Fruitless expenditure register and section 52(d) reports
			<b>KPI 80</b> % of rates clearance certificates issued within 10 days of customer applications by 30 June 2020	Output	%	88%	100%				100%	operational	Customer application forms, clearance certificates
			<b>KPI 81</b> Cash/trade creditors coverage ratio by 30 June 2019	Output	Ratio	0.2:1	1:1	1:1	1:1	1:1	1:1	operational	Bank Statement, creditors listing / age analysis

Key Performance Area: Financial Viability and accountability								Quarterly Targets				Annual Budget	Portfolio of Evidence
Strategic Goal	Objectives	Directorate	Key Performance Indicator	KPI Type	Unit of Measurement	Baseline	Annual Target	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter		
Enhance revenue and financial management	To promote Financial Viability and accountability	BTO	KPI 82 Net debtors' days by 30 June 2020	Output	Days	120	60 days	60 days	60 days	60 days	60 days	operational	Debtors age analysis, Revenue/Billing Report and Write off reports if applicable. (circular 71 ratios)
			KPI 83 Net creditors' days by 30 June 2020	Output	Days	30 days	30 days	30 days	30 days	30 days	30 days	30 days	operational

Key Performance Area: Good Governance and Public Participation								Quarterly Targets				Annual Budget	Portfolio of Evidence
Strategic Goal	Objectives	Directorate	Key Performance Indicator	KPI Type	Unit of Measurement	Baseline	Annual Target	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter		
Foster Participative Cohesion and Collaboration	To annually develop /review a credible IDP that is aligned to regional, provincial and national priorities and that addresses the needs of the community that we serve	Office of the Municipal Manager	KPI 83 Draft IDP tabled to council by 31 March 2020	Output	Date	2018/2019 draft IDP	Draft IDP tabled to council by 31 March 2020			Draft IDP tabled to council		operational	Draft IDP and Council Resolution
			KPI 84 Final IDP submitted and approved by council by 31 May 2020	Output	Date	2018/2019 Final IDP	Final IDP submitted and approved by council by 31 May 2020				Final IDP submitted and approved by council by 31 May 2020	operational	Approved IDP and council resolution
			KPI 85 Number of IDP Rep forum meetings held by 30 June 2020	Output	Number	4 IDP Rep forum meetings held	4	1	1	1	1	operational	Agenda, minutes and attendance register
			KPI 86 Number of IDP steering committee meetings held by 30 June 2020	Output	Number	4 steering committee meetings held	4	1	1	1	1	operational	Agenda, minutes and attendance register
			KPI 87 Number of Wards represented at IDP/budget community participation meetings by 30 June 2020	Output	Number	14 wards	14 wards				14 wards	operational	, Agenda, minutes and attendance register
			KPI 88 Number of IDP reviews/road shows by 30 June 2020	Output	Number		1		1			R1 318mil	Agenda, minutes and attendance register

Key Performance Area: Good Governance and Public Participation								Quarterly Targets				Annual Budget	Portfolio of Evidence
Strategic Goal	Objectives	Directorate	Key Performance Indicator	KPI Type	Unit of Measurement	Baseline	Annual Target	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter		
	Improve risk management processes by ensuring that all identified risks are mitigated	Office of the Municipal Manager	KPI 89 Number of Audit, Risk and Performance Committee meetings held by 30 June 2020	Output	Number	4	4	1	1	1	1	operational	Minutes, agenda, attendance register.
			KPI 90 Number of Audit, Risk and Performance Committee reports submitted to council by 30 June 2020	Output	Number	4	4	1	1	1	1	operational	Council minutes
			KPI 91 Number of Internal Audit reports submitted to the Audit, Risk and Performance Committee by 30 June 2020	Output	Number	4	4	1	1	1	1	operational	Minutes of Audit, Risk and Performance Committee
			KPI 92 Number of strategic risk assessments/reviews conducted by 30 June 2020	Output	Number	2	4	1	1	1	1	operational	2 strategic risk assessment reports and attendance register



Key Performance Area: Good Governance and Public Participation								Quarterly Targets				Annual Budget	Portfolio of Evidence	
Strategic Goal	Objectives	Directorate	Key Performance Indicator	KPI Type	Unit of Measurement	Baseline	Annual Target	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter			
Foster Participative Cohesion and Collaboration	To plan, monitor, report and evaluate performance of the municipality and employees within required timeframes	Office of the Municipal Manager	KPI 93 Section 46 MSA report submitted to AGSA by 31 August 2019	Output	Date	2018/2019 Section 46	Section 46 report submitted to the Auditor General by 31 August 2019	1				Operational	Section 46 report and council resolution	
			KPI 94 Progress report on the implementation of Audit Action Plan submitted to Council by 30 June 2020	Output	number	Audit Action Plan of 2018/2019	2			1	1	operational	Audit Action Plan	
			KPI 95 2020-2021 Service Delivery Budget and Implementation Plan (SDBIP) approved by the Mayor by 28 June 2020	Output	Date	2018/2019 SDBIP	Service Delivery Budget and Implementation Plan (SDBIP) approved by 28 June 2020					Mayor approved 2019/2020 SDBIP	operational	Mayor approved copy of the SDBIP
			KPI 96 Number of 2020-2021 performance agreements signed by the Accounting Officer and Directors by the 30 June 2020	Output	number	5	5					5	operational	Copies of signed Performance Agreements

Key Performance Area: Good Governance and Public Participation								Quarterly Targets				Annual Budget	Portfolio of Evidence
Strategic Goal	Objectives	Directorate	Key Performance Indicator	KPI Type	Unit of Measurement	Baseline	Annual Target	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter		
Foster Participative Cohesion and Collaboration	To plan, monitor, report and evaluate performance of the municipality and employees within required timeframes	Office of the Municipal Manager	KPI 97 Section 72 report compiled and submitted to the National and Provisional Treasury and COGHSTA by 25 January 2020	Output	Date	2018/2019 Section 72	Section 72 Report compiled and submitted by 25 January 2020			Section 72 report compiled and submitted to the National and Provisional Treasury and COGHSTA		operational	Section 72 report and council resolution
			KPI 98 Mid-Year performance review session conducted and submitted to COGHSTA by 31 January 2020	Output	Date	1 review session	Mid-Year performance review session conducted by 31 January 2020			Mid-Year performance review session conducted		operational	Agenda, minutes and attendance register and proof of submission
			KPI 99 Number of performance evaluation of the accounting officer and senior management for 2018-2019 by 30 June 2020	Output	Number	1	1			1		operational	Minutes, attendance register, evaluation forms and agenda.
			KPI 100 IDP/PMS/Budget process plan approved by August 2019	Output		1	1	1				operational	Council resolution

## 6. Monthly projections for revenue by source

Description R thousand	Budget Year 2019/20 (000)												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
<b>Revenue By Source</b>															
Property rates	33 000	1 470	1 544	1 490	1 312	1 354	1 007	1 177	1 354	1 570	1 244	1 002	47 525	50 091	52 796
Service charges - electricity revenue	13 169	8 134	6 189	5 426	7 583	6 163	5 372	7 559	5 163	9 134	10 089	19 684	103 665	109 263	115 163
Service charges - water revenue	1 114	1 834	1 345	1 107	1 555	1 898	2 128	1 525	1 898	1 834	1 345	8 297	25 877	27 274	28 747
Service charges - sanitation revenue	518	614	1 070	707	958	1 534	1 050	857	1 534	1 614	1 070	411	11 938	12 583	13 262
Service charges - refuse revenue	734	866	984	935	582	899	650	730	999	866	484	1 272	10 000	10 540	11 109
Rental of facilities and equipment	59	77	99	88	179	109	57	69	09	77	99	742	1 764	1 859	1 960
Interest earned - external investments	500	26	500	66	300	150	250	2	500	26	350	529	3 200	3 373	3 555
Interest earned - outstanding debtors	427	4 41	504	514	505	498	520	505	498	441	504	1 643	7 000	7 378	7 776
Dividends received	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Fines, penalties and forfeits	84	259	141	79	76	2	7	17	2	259	141	3 134	4 202	4 429	4 668
Licences and permits	184	124	136	159	275	87	109	303	87	124	236	104	1 927	2 031	2 141
Agency services	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Transfers and subsidies	63 911	2 810	1 810	2 810	3 450	55 701	565	230	39 701	1 810	500	3 921	177 219	183 236	200 530
Other revenue	1 766	5 977	1 673	648	4 131	2 286	750	1 663	3 086	977	1 673	4 446	29 078	30 648	32 303
Gains on disposal of PPE	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>115 468</b>	<b>22 633</b>	<b>15 995</b>	<b>14 029</b>	<b>20 905</b>	<b>70 681</b>	<b>12 464</b>	<b>14 637</b>	<b>54 931</b>	<b>18 733</b>	<b>17 735</b>	<b>45 184</b>	<b>423 395</b>	<b>442 706</b>	<b>474 011</b>
<b>Expenditure By Type</b>															
Employee related costs	11 902	10 191	11 429	12 734	15 492	11 850	12 731	11 960	11 191	10 429	12 734	12 182	144 826	151 811	160 009
Remuneration of councillors	776	776	776	776	776	776	776	776	776	776	776	507	9 042	9 530	10 045
Debt impairment												1 025	1 025	1 080	1 139
Depreciation & asset impairment												40 953	40 953	43 164	45 495
Finance charges												5 987	5 987	6 310	6 651

Description	Budget Year 2019/20 (000)												Medium Term Revenue and Expenditure Framework		
	R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2019/20	Budget Year +1 2020/21
Bulk purchases	10 232	10 232	10 232	6 232	6 232	6 956	6 232	6 232	6 232	10 232	10 232	22 022	111 300	117 311	123 645
Other materials	763	156	623	662	763	156	674	520	813	662	441	9 418	15 652	16 291	17 171
Contracted services	3 120	3 120	3 120	3 120	3 120	3 120	3 120	3 120	3 120	3 120	3 120	14 199	48 519	38 104	39 650
Transfers and subsidies												60	60	63	67
Other expenditure	2 587	2 789	4 779	4 872	2 282	3 659	2 394	2 842	5 779	4 872	2 282	1 532	40 671	42 746	45 054
Loss on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>	<b>29 380</b>	<b>27 265</b>	<b>30 959</b>	<b>28 397</b>	<b>28 665</b>	<b>26 517</b>	<b>25 928</b>	<b>25 451</b>	<b>27 912</b>	<b>30 091</b>	<b>29 586</b>	<b>107 884</b>	<b>418 034</b>	<b>426 411</b>	<b>448 926</b>
<b>Surplus/(Deficit)</b>	<b>86 088</b>	<b>(4 631)</b>	<b>(14 964)</b>	<b>(14 368)</b>	<b>(7 760)</b>	<b>44 164</b>	<b>(13 464)</b>	<b>(10 814)</b>	<b>27 019</b>	<b>(11 358)</b>	<b>(11 851)</b>	<b>(62 700)</b>	<b>5 361</b>	<b>16 295</b>	<b>25 085</b>
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	13 195	13 475	13 096	13 849	13 318	13 573	15 317	15 317	15 317	15 317	15 317	18 856	175 944	94 953	101 49
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind - all)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>99 283</b>	<b>8 843</b>	<b>(1 869)</b>	<b>(520)</b>	<b>5 558</b>	<b>57 737</b>	<b>1 853</b>	<b>4 503</b>	<b>42 336</b>	<b>3 959</b>	<b>3 466</b>	<b>(43 844)</b>	<b>181 305</b>	<b>111 248</b>	<b>126 554</b>
Taxation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Attributable to minorities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit)</b>	<b>99 283</b>	<b>8 843</b>	<b>(1 869)</b>	<b>(520)</b>	<b>5 558</b>	<b>57 737</b>	<b>1 853</b>	<b>4 503</b>	<b>42 336</b>	<b>3 959</b>	<b>3 466</b>	<b>(43 844)</b>	<b>181 305</b>	<b>111 248</b>	<b>126 554</b>

## 7. The monthly projections for overall revenue and expenditure by vote

R thousand	Budget Year 2019/20												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
<b>Revenue by Vote</b>															
Vote 1 - Vote 1 : Executive & Council	3 673	-	-	-	-	2 109	-	-	1 044	-	-	-	6 826	7 195	7 583
Vote 2 - Vote 2 : FINANCE AND ADMINISTRATION	39 009	5 225	8 365	2 585	2 811	4 039	8 850	1 275	10 750	3 811	2 039	9 054	97 811	103 380	109 058
Vote 3 - Vote 3 : COMMUNITY AND SOCIAL SERVICES	546	116	193	68	157	164	20	1 003	16	546	116	2 043	4 986	15 343	3 427
Vote 4 - Vote 4 : SPORTS & RECREATION	172	148	73	33	64	165	127	14	172	165	172	7 940	9 245	11 834	6 102
Vote 5 - Vote 5 : PUBLIC SAFETY	1 200	1 124	236	159	275	587	209	303	1 200	124	236	2 340	7 993	24 519	24 879
Vote 6 - Vote 6 : PLANNING AND DEVELOPMENT	1 597	1 302	589	1 543	1 388	427	360	924	1 497	1 055	1 524	54	12 259	11 916	12 371
Vote 7 - Vote 7 : ROAD TRANSPORT	2 292	4 470	3 253	4 016	2 470	3 484	5 060	3 253	4 016	4 470	3 060	(6 900)	32 941	15 635	37 810
Vote 8 - Vote 8 : ENVIRONMENTAL PROTECTION	27	27	27	27	27	27	27	27	27	27	27	14	310	327	344
Vote 9 - Vote 9 : ENERGY SOURCES	19 607	16 756	17 811	7 879	2 756	30 236	7 441	8 883	27 323	9 236	12 986	32 312	193 226	167 762	180 617
Vote 10 - Vote 10 : WATER MANAGEMENT	8 028	30 127	8 380	10 751	3 017	29 367	11 555	2 164	11 033	3 127	3 380	35 421	156 351	109 185	118 915
Vote 11 - Vote 11 : WASTE WATER MANAGEMENT	4 841	5 194	2 466	3 328	1 020	4 563	2 055	1 018	1 759	2 185	563	13 392	42 383	33 663	35 481
Vote 12 - Vote 12 : WASTE MANAGEMENT	7 483	641	643	657	662	7 261	663	654	10 488	641	643	4 566	35 000	36 890	38 882
Vote 13 - Vote 13 : Other	5	5	5	5	5	5	5	5	5	5	5	(45)	10	11	11
Vote 14 - NULL	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - NULL	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Revenue by Vote</b>	<b>88 479</b>	<b>65 134</b>	<b>42 038</b>	<b>31 050</b>	<b>14 651</b>	<b>82 433</b>	<b>36 372</b>	<b>19 522</b>	<b>69 329</b>	<b>25 391</b>	<b>24 750</b>	<b>100 190</b>	<b>599 339</b>	<b>537 659</b>	<b>575 480</b>

R thousand	Budget Year 2019/20												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
<b><u>Expenditure by Vote to be appropriated</u></b>															
Vote 1 - Vote 1 : Executive & Council	1 081	1 120	1 113	1 070	1 224	1 206	1 010	1 316	1 120	1 013	1 210	3 340	15 824	16 678	17 579
Vote 2 - Vote 2 : FINANCE AND ADMINISTRATION	15 958	18 668	18 484	16 139	13 102	10 304	16 427	10 857	15 668	12 329	14 879	5 446	168 259	173 891	182 770
Vote 3 - Vote 3 : COMMUNITY AND SOCIAL SERVICES	182	1 313	323	421	1 423	232	1 221	221	313	1 323	1 421	2 528	10 920	11 509	12 131
Vote 4 - Vote 4 : SPORTS & RECREATION	638	650	710	658	628	1 018	718	686	650	710	658	2 781	10 506	11 073	11 671
Vote 5 - Vote 5 : PUBLIC SAFETY	212	40	162	316	25	127	237	380	40	162	316	15 992	18 008	18 980	20 005
Vote 6 - Vote 6 : PLANNING AND DEVELOPMENT	1 631	1 616	1 726	1 287	1 058	1 766	755	1 222	1 616	726	1 287	6 567	21 260	21 065	22 202
Vote 7 - Vote 7 : ROAD TRANSPORT	547	1 519	619	579	678	838	745	785	519	1 619	579	157	9 184	9 680	10 203
Vote 8 - Vote 8 : ENVIRONMENTAL PROTECTION	6	6	6	6	6	6	6	6	6	6	6	138	201	212	224
Vote 9 - Vote 9 : ENERGY SOURCES	15 862	5 508	17 755	5 712	3 576	4 966	8 713	2 545	4 155	10 200	6 220	16 338	101 548	107 032	112 812
Vote 10 - Vote 10 : WATER MANAGEMENT	1 219	3 267	3 290	1 630	2 177	4 590	1 603	3 638	1 267	3 290	1 630	4 934	32 535	34 292	36 143
Vote 11 - Vote 11 : WASTE WATER MANAGEMENT	301	306	299	287	400	472	296	362	2 306	299	287	9 463	15 078	6 492	6 843
Vote 12 - Vote 12 : WASTE MANAGEMENT	1 066	1 093	1 192	1 086	1 152	1 368	862	1 096	1 093	1 192	1 086	2 369	14 656	15 448	16 282
Vote 13 - Vote 13 : Other	4	4	4	4	4	4	4	4	4	4	4	12	55	58	61
Vote 14 - NULL	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - NULL	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenditure by Vote</b>	<b>38 708</b>	<b>35 108</b>	<b>45 682</b>	<b>29 195</b>	<b>25 451</b>	<b>26 898</b>	<b>32 596</b>	<b>23 118</b>	<b>28 755</b>	<b>32 873</b>	<b>29 584</b>	<b>70 065</b>	<b>418 034</b>	<b>426 411</b>	<b>448 926</b>
<b>Surplus/(Deficit) before assoc.</b>	<b>49 771</b>	<b>30 025</b>	<b>644</b> <sup>(3)</sup>	<b>1 854</b>	<b>800</b> <sup>(10)</sup>	<b>55 535</b>	<b>3 777</b>	<b>597</b> <sup>(3)</sup>	<b>40 574</b>	<b>482</b> <sup>(7)</sup>	<b>834</b> <sup>(4)</sup>	<b>30 125</b>	<b>181 305</b>	<b>111 248</b>	<b>126 554</b>
Taxation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Attributable to minorities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-

R thousand	Budget Year 2019/20												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit)</b>	<b>49 771</b>	<b>30 025</b>	<b>644</b> <sup>(3)</sup>	<b>1 854</b>	<b>800</b> <sup>(10)</sup>	<b>55 535</b>	<b>3 777</b>	<b>597</b> <sup>(3)</sup>	<b>40 574</b>	<b>482</b> <sup>(7)</sup>	<b>834</b> <sup>(4)</sup>	<b>30 125</b>	<b>181 305</b>	<b>111 248</b>	<b>126 554</b>

## 8. Monthly projections for expenditure in terms of standard classifications

Description	Budget Year 2019/20												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
<b>Revenue - Functional</b>															
<b><i>Governance and administration</i></b>	<b>42 682</b>	<b>5 225</b>	<b>8 365</b>	<b>2 585</b>	<b>2 811</b>	<b>6 148</b>	<b>8 850</b>	<b>1 275</b>	<b>11 794</b>	<b>3 811</b>	<b>2 039</b>	<b>9 054</b>	<b>104 637</b>	<b>110 574</b>	<b>116 641</b>
Executive and council	3 673	-	-	-	-	2 109	-	-	1 044	-	-	-	6 826	7 195	7 583
Finance and administration	39 009	5 225	8 365	2 585	2 811	4 039	8 850	1 275	10 750	3 811	2 039	9 054	97 811	103 380	109 058
Internal audit	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b><i>Community and public safety</i></b>	<b>1 918</b>	<b>1 388</b>	<b>501</b>	<b>260</b>	<b>496</b>	<b>916</b>	<b>356</b>	<b>1 320</b>	<b>1 388</b>	<b>835</b>	<b>523</b>	<b>12 323</b>	<b>22 224</b>	<b>51 696</b>	<b>34 408</b>
Community and social services	546	116	193	68	157	164	20	1 003	16	546	116	2 043	4 986	15 343	3 427
Sport and recreation	172	148	73	33	64	165	127	14	172	165	172	7 940	9 245	11 834	6 102
Public safety	1 200	1 124	236	159	275	587	209	303	1 200	124	236	2 340	7 993	24 519	24 879
Housing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b><i>Economic and environmental services</i></b>	<b>3 916</b>	<b>5 799</b>	<b>3 868</b>	<b>5 586</b>	<b>3 884</b>	<b>3 938</b>	<b>5 447</b>	<b>4 203</b>	<b>5 540</b>	<b>5 551</b>	<b>4 610</b>	<b>(6 832)</b>	<b>45 510</b>	<b>27 878</b>	<b>50 525</b>
Planning and development	1 597	1 302	589	1 543	1 388	427	360	924	1 497	1 055	1 524	54	12 259	11 916	12 371
Road transport	2 292	4 470	3 253	4 016	2 470	3 484	5 060	3 253	4 016	4 470	3 060	(6 900)	32 941	15 635	37 810
Environmental protection	27	27	27	27	27	27	27	27	27	27	27	14	310	327	344
<b><i>Trading services</i></b>	<b>39 958</b>	<b>52 717</b>	<b>29 300</b>	<b>22 614</b>	<b>7 455</b>	<b>71 427</b>	<b>21 714</b>	<b>12 719</b>	<b>50 603</b>	<b>15 189</b>	<b>17 572</b>	<b>85 691</b>	<b>426 959</b>	<b>347 500</b>	<b>373 895</b>
Energy sources	19 607	16 756	17 811	7 879	2 756	30 236	7 441	8 883	27 323	9 236	12 986	32 312	193 226	167 762	180 617
Water management	8 028	30 127	8 380	10 751	3 017	29 367	11 555	2 164	11 033	3 127	3 380	35 421	56 351	109 185	118 915
Waste water management	4 841	5 194	2 466	3 328	1 020	4 563	2 055	1 018	1 759	2 185	563	13 392	42 383	33 663	35 481
Waste management	7 483	641	643	657	662	7 261	663	654	10 488	641	643	4 566	35 000	36 890	38 882

Description	Budget Year 2019/20												Medium Term Revenue and Expenditure Framework		
	R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2019/20	Budget Year +1 2020/21
<i>, Other</i>	5	5	5	5	5	5	5	5	5	5	5	(45)	10	11	11
<b>Total Revenue - Functional</b>	<b>88 479</b>	<b>65 134</b> 83 308	<b>42 038</b> 60 630	<b>31 050</b> 40 539	<b>14 651</b> 18 952	<b>82 433</b> 115 369	<b>36 372</b> 44 193	<b>19 522</b> 30 331	<b>69 329</b> 99 208	<b>25 391</b> 36 228	<b>24 750</b> 39 375	<b>100 190</b>	<b>599 339</b>	<b>537 659</b>	<b>575 480</b>
<b>Expenditure - Functional</b>															
<b><i>Governance and administration</i></b>	<b>17 039</b>	<b>19 788</b>	<b>19 597</b>	<b>17 208</b>	<b>14 326</b>	<b>11 510</b>	<b>17 437</b>	<b>12 173</b>	<b>16 788</b>	<b>13 342</b>	<b>16 089</b>	<b>8 786</b>	<b>184 083</b>	<b>190 569</b>	<b>200 348</b>
Executive and council	1 081	1 120	1 113	1 070	1 224	1 206	1 010	1 316	1 120	1 013	1 210	3 340	15 824	16 678	17 579
Finance and administration	15 958	18 668	18 484	16 139	13 102	10 304	16 427	10 857	15 668	12 329	14 879	5 446	168 259	173 891	182 770
Internal audit	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b><i>Community and public safety</i></b>	<b>1 032</b>	<b>2 002</b>	<b>1 195</b>	<b>1 395</b>	<b>2 076</b>	<b>1 378</b>	<b>2 176</b>	<b>1 288</b>	<b>1 002</b>	<b>2 195</b>	<b>2 395</b>	<b>21 301</b>	<b>39 434</b>	<b>41 563</b>	<b>43 808</b>
Community and social services	182	1 313	323	421	1 423	232	1 221	221	313	1 323	1 421	2 528	10 920	11 509	12 131
Sport and recreation	638	650	710	658	628	1 018	718	686	650	710	658	2 781	10 506	11 073	11 671
Public safety	212	40	162	316	25	127	237	380	40	162	316	15 992	18 008	18 980	20 005
Housing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b><i>Economic and environmental services</i></b>	<b>2 184</b>	<b>3 141</b>	<b>2 351</b>	<b>1 872</b>	<b>1 741</b>	<b>2 610</b>	<b>1 506</b>	<b>2 013</b>	<b>2 141</b>	<b>2 351</b>	<b>1 872</b>	<b>6 863</b>	<b>30 645</b>	<b>30 957</b>	<b>32 629</b>
Planning and development	1 631	1 616	1 726	1 287	1 058	1 766	755	1 222	1 616	726	1 287	6 567	21 260	21 065	22 202
Road transport	547	1 519	619	579	678	838	745	785	519	1 619	579	157	9 184	9 680	10 203
Environmental protection	6	6	6	6	6	6	6	6	6	6	6	138	201	212	224
<b><i>Trading services</i></b>	<b>18 448</b>	<b>10 173</b>	<b>22 536</b>	<b>8 716</b>	<b>7 305</b>	<b>11 397</b>	<b>11 473</b>	<b>7 641</b>	<b>8 820</b>	<b>14 981</b>	<b>9 223</b>	<b>33 104</b>	<b>163 817</b>	<b>163 264</b>	<b>172 080</b>
Energy sources	15 862	5 508	17 755	5 712	3 576	4 966	8 713	2 545	4 155	10 200	6 220	16 338	101 548	107 032	112 812
Water management	1 219	3 267	3 290	1 630	2 177	4 590	1 603	3 638	1 267	3 290	1 630	4 934	32 535	34 292	36 143
Waste water management	301	306	299	287	400	472	296	362	2 306	299	287	9 463	15 078	6 492	6 843
Waste management	1 066	1 093	1 192	1 086	1 152	1 368	862	1 096	1 093	1 192	1 086	2 369	14 656	15 448	16 282
<b><i>Other</i></b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>12</b>	<b>55</b>	<b>58</b>	<b>61</b>
<b>Total Expenditure - Functional</b>	<b>38 708</b>	<b>35 108</b>	<b>45 682</b>	<b>29 195</b>	<b>25 451</b>	<b>26 898</b>	<b>32 596</b>	<b>23 118</b>	<b>28 755</b>	<b>32 873</b>	<b>29 584</b>	<b>70 065</b>	<b>418 034</b>	<b>426 411</b>	<b>448 926</b>
<b>Surplus/(Deficit) before assoc.</b>	<b>49 771</b>	<b>30 025</b>	<b>(3 644)</b>	<b>1 854</b>	<b>(10 800)</b>	<b>55 535</b>	<b>3 777</b>	<b>(3 597)</b>	<b>40 574</b>	<b>(7 482)</b>	<b>(4 834)</b>	<b>30 125</b>	<b>181 305</b>	<b>111 248</b>	<b>126 554</b>
Share of surplus/ (deficit) of associate												-	-	-	-



Description	Budget Year 2019/20												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand															
Surplus/(Deficit)	49 771	30 025	(3 644)	1 854	(10 800)	55 535	3 777	(3 597)	40 574	(7 482)	(4 834)	30 125	181 305	111 248	126 554

## 9. Projected Capital Projects Cashflow by Wards

Project Name	Ward	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June
MIG 1428: Upgrading of 2 061m gravel internal road to paved road in Gamopedi	7	556 402.00	984 002.00	2 365 033.00	1 895 263.00	1 560 000.00	940 063.00	865 053.00	857 876.66	650 420.00			
MIG 1436: Seven Miles Upgrading of 3.380m Internal road from gravel road to paved road	12	2 165 036.00	850 804.60	1 253 602.00	354 062.00	1 654 003.36		554 023.00					
MIG 1293: Rural sanitation programme - 137 in Seven Miles and 113 in Mapoteng	4 an 12	622 185.69	3 164 200.00	1 170 244.67	1 260 453.40	1 252 632.00	1 002 453.00				445 903.62		
Upgrading of Mothibistad sports Complex, ERF 6214 Mothibistad	3	1 986 506.00	1 756 203.00	1 400 236.00	902 563.00	854 023.00	645 469.00						
Upgrading of gravel internal road to paved road in Mothibistad unit 2	3	650 363.00	1 256 236.00	1 436 000.00	2 023 654.00	3 201 236.00	654 023.00	1 825 610.00	1 348 506.40	1 023 563.00			
Magojaneng Block D water supply VS Dikgweng	5	2 145 003.00	2 950 362.00	3 102 632.00	1 523 602.00	1 203 265.00	119 574.18	864 563.00	2 136 520.00	1 912 520.00	1 682 206.00	1 284 206.00	950 364.00
Construction of Kagung and West Derby bulk water supply augmentation phase 3	11	1 866 255.00	2 423 642.00	2 654 263.00	2 420 002.00	1 825 635.00	556 426.00	1 954 660.00	1 565 656.00	956 423.00	856 425.00	684 215.58	
Extention of Pietbos water supply	7	65 360.00	1 002 365.00	2 845 600.00	1 956 250.00	1 954 256.00	1 594 988.88	1 294 988.87	909 377.97	590 532.03			
Mapoteng source development	4	665 232.00	1 065 236.00	1 142 530.00	2 366 560.00	2 585 426.00	1 514 588.31	1 002 356.00	856 203.00	641 441.00			
Maruping/Batharos bulk water supply phase 3 - Ward 8, 9,10,14	8,9,10,14			853 662.00	1 125 630.00	1 863 622.00	813 063.00	1 102 366.00	2 653 602.00	2 422 302.00	1 862 536.00	725 284.53	
Upgrading of internal water supply to Kuruman and Wrenchville	1, 2	953 623.00	1 126 353.00	2 543 650.00	2 248 366.00	2 202 365.00	1 652 603.00	1 562 025.00	1 325 263.00	1 120 360.00	956 631.00	856 430.00	530 810.77